

October 31, 2024

## NSK Announces Differences between Forecasted and Actual Consolidated Business Results for the Six Months Ended September 30, 2024 and Revision of Consolidated Business Forecast for the Fiscal Year Ending March 31, 2025

Tokyo, October 31, 2024 – NSK Ltd. (TSE: 6471) announced differences between its consolidated business forecasted for the six months ended September 30, 2024 (announced on May 9, 2024) and the actual consolidated business results released today.

The Company has also revised its business forecast for the year ending March 31, 2025.

1) Differences between Forecasted and Actual Consolidated Business Results for the Six Months ended September 30, 2024

	Sales	Operating income	Income before income taxes	Net income attributable to owners of the parent	Basic earnings per share
Previous forecast (A)	Millions of yen	Millions of yen	Millions of yen	Millions of yen	yen
Note	393,000	8,000	7,000	500	1.02
Actual result (B) Note	397,643	9,704	7,735	1,969	4.03
(B) – (A)	4,643	1,704	735	1,469	_
% Change	1.2	21.3	10.5	293.8	_
Reference: Results (previous FY H1) (Apr. 1, 2023 – Sep. 30, 2023) Note	386,691	11,123	10,528	659	1.33

Note : Effective from the first quarter of the fiscal year ended March 31, 2024, the steering business has been classified as discontinued operations. Sales, operating income, income before income taxes are presented excluding the discontinued operations. Net income attributable to owners of the parent, basic earnings per share, are presented as the sum of continuing and discontinued operations.

2) Revision of Consolidated Dusiness Forecast for the Tear Ending Water 51, 2025							
	Sales	Operating income	Income before income taxes	Net income attributable to owners of the parent	Basic earnings per share		
Previous forecast (A)	Millions of yen	Millions of yen	Millions of yen	Millions of yen	yen		
Note	820,000	36,000	33,500	19,000	38.88		
Revised forecast (B) Note	790,000	22,000	18,000	6,000	12.28		
(B) – (A)	-30,000	-14,000	-15,500	-13,000	_		
% Change	-3.7	-38.9	-46.3	-68.4	_		
Reference: Results (previous FY) (Apr. 1, 2023 - Mar. 31, 2024) Note	788,867	27,391	26,210	8,502	17.27		

2) Revision of Consolidated Business Forecast for the Year Ending March 31, 2025

Note : Effective from the first quarter of the fiscal year ended March 31, 2024, the steering business has been classified as discontinued operations. Sales, operating income, income before income taxes are presented excluding the discontinued operations. Net income attributable to owners of the parent, basic earnings per share, are presented as the sum of continuing and discontinued operations.

## - Reasons for the Announcement

• In the business environment surrounding the Group during the first half of the fiscal year ending March 31, 2025, although global automotive production volume was lower than expected, sales, operating income, income before income taxes, and income attributable to owners of the parent company increased compared to the forecast due to fixed cost reduction and the depreciation of the yen.

In the business environment in the second half of the fiscal year, we expect a delay in market recovery due to continuous weakening of demand in Europe and economic stagnation in China, as well as lower global automotive production volume compared to our initial assumptions.

- Exchange rate assumptions from October 1, 2024 to March 31, 2025: 1 USD = ¥145, 1 Euro = ¥155, 1 CNY= ¥20.0
- •No revision has been made to the dividend plan with this revision of consolidated business forecast.

Note: Our business forecast stated above is based on certain conditions such as the economic environment and our business strategies at the time the documents were created. Actual results may differ from the forecast.

This document is an English convenience translation of a document that was originally prepared in the Japanese language and is provided for convenience purpose only. NSK makes no representation or warranty that this document is a complete or accurate translation of the original Japanese text, and it is not intended to be relied upon. In the event that there is a discrepancy between the Japanese and English versions, the Japanese version shall prevail. This document is not intended and should not be construed as an inducement to purchase or sell stock in NSK.