

FACT BOOK

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※ NSKは国際財務報告基準（IFRS）を任意適用しています。

NSK has adopted International Financial Reporting Standards (IFRS).

※ 事業別の売上高、営業利益は、2023年3月期中に一部事業の担当領域を「その他」から「産業機械軸受」へ変更したことに伴い、2022年3月期に遡って新区分で表示しています。

Part of the others business segment was transferred to the industrial machinery bearings business segment during the fiscal year ended March 31, 2023. Accordingly, sales and operating income by business segment have been reclassified for the fiscal year ended March 31, 2022.

※ 2024年3月期第1四半期連結会計期間より、ステアリング事業を非継続事業に分類しています。これにより、売上高、営業利益、税引前当期利益、設備投資額、減価償却費、研究開発費は、非継続事業を除いた金額を表示しています。

また、当期利益、基本的1株当たり当期利益、人員数は、継続事業及び非継続事業の合算を表示しています。

なお、2023年3月期の数値についても同様に表示しています。

Effective from the first quarter of the fiscal year ended March 31, 2024, the steering business has been reclassified as discontinued operations. As a result, sales, operating income, income before income taxes, capital expenditures, depreciation and amortisation, R&D expenses are presented excluding the discontinued operations.

Net income, basic earnings per share, and number of employees are presented with the sum of continuing and discontinued operations. Figures for the fiscal year ended March 31, 2023 are presented in the same manner.

November 1, 2024

NSK Ltd.

サマリー情報 1

Summary 1

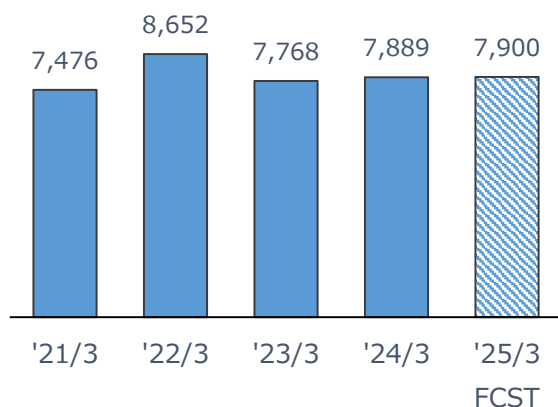
< 連結 Consolidated >



'23/3以降の売上高、営業利益は非継続事業を除く

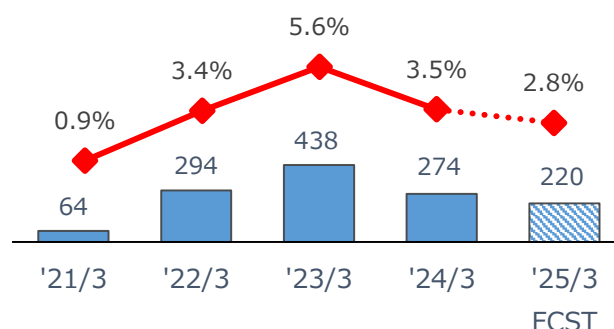
(百万円 / ¥ Million)	'21/3		'22/3		'23/3		'24/3		'25/3	
	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year
売上高 Sales	315,892	747,559	417,764	865,166	386,237	776,762	386,691	788,867	397,643	
営業利益 Operating income	(10,636)	6,364	15,688	29,430	19,606	43,836	11,123	27,391	9,704	
営業利益率 %	(3.4%)	0.9%	3.8%	3.4%	5.1%	5.6%	2.9%	3.5%	2.4%	
当期利益 (親会社所有者帰属) Net income attributable to owners of the parent	(12,287)	355	7,760	16,587	6,027	18,412	659	8,502	1,969	
当期利益率 %	(3.9%)	0.0%	1.9%	1.9%	1.3%	2.0%	0.1%	1.0%	0.5%	
基本的1株当たり当期利益 (円) Basic earnings per share (yen)	(23.98)	0.69	15.14	32.35	11.75	35.89	1.33	17.27	4.03	
1株当たり配当額 (円) Dividends per share (yen)	10.00	20.00	10.00	25.00	15.00	30.00	15.00	30.00	17.00	
為替換算レート (期中平均) :USD Exchange rate	106.92	106.06	109.80	112.38	133.98	135.48	141.00	144.62	152.62	
	EUR	121.29	123.70	130.89	138.72	140.97	153.38	156.79	165.93	
	CNY	15.26	15.67	16.99	17.51	19.88	19.75	20.14	21.15	

売上高 Sales (億円 / ¥ 100 Million)



営業利益 Operating income (億円 / ¥ 100 Million)

営業利益率 O.I. margin (%)

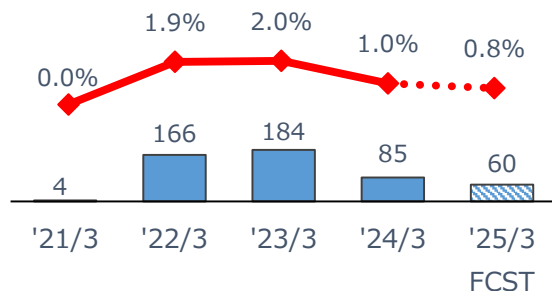


当期利益 (親会社所有者帰属) (億円 / ¥ 100 Million)

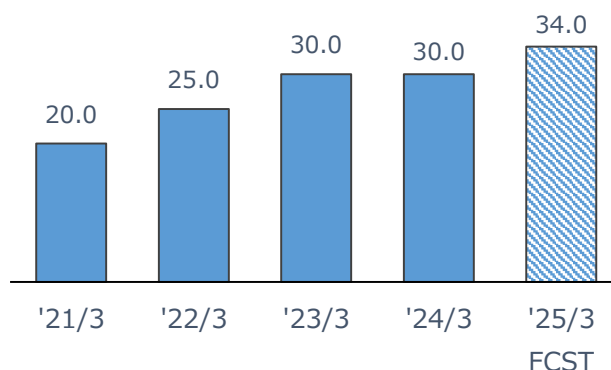
Net income attributable to owners of the parent

当期利益率

Net income margin (%)



1株当たり配当額 Dividends per share (円 / ¥)

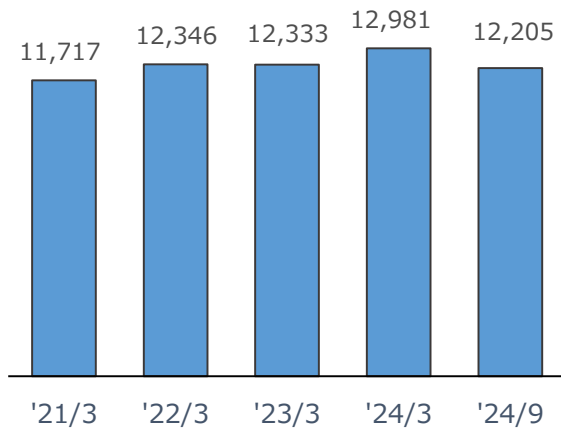


(百万円 / ¥ Million)	'21/3		'22/3		'23/3		'24/3		'25/3	
	Interim	Year-end	Interim	Year-end	Interim	Year-end	Interim	Year-end	Interim	Year-end
資産合計 Total assets	1,077,037	1,171,699	1,166,345	1,234,551	1,265,937	1,233,256	1,311,989	1,298,077	1,220,509	
親会社の所有者に帰属する持分合計 Total equity attributable to owners of the parent	504,134	554,516	577,322	617,800	628,808	616,213	637,803	659,979	642,641	
親会社所有者帰属持分比率 %	46.8%	47.3%	49.5%	50.0%	49.7%	50.0%	48.6%	50.8%	52.7%	
1株当たり純資産額 (円) Equity per share attributable to owners of the parent (yen)	983.61	1,081.88	1,125.71	1,204.63	1,225.51	1,200.92	1,305.31	1,350.52	1,314.75	
有利子負債 Interest-bearing debt ※	341,638	332,440	307,594	303,457	341,253	335,738	356,390	318,945	323,958	
Net D/E レシオ Net D/E ratio ※	0.31	0.28	0.29	0.27	0.29	0.29	0.27	0.26	0.28	
為替換算レート (期末) : Exchange rate	USD 105.81	110.72	111.95	122.41	144.81	133.54	149.58	151.40	142.82	
	EUR 124.16	129.76	129.90	136.77	142.32	145.72	157.97	163.28	159.53	
	CNY 15.54	16.86	17.29	19.26	20.37	19.42	20.46	20.84	20.47	
ROA		0.0%		1.4%		1.5%		0.7%		
ROE		0.1%		2.8%		3.0%		1.3%		

※ 2024年3月期及び2025年3月期は、売却目的保有資産及び負債を除いた金額。

For the fiscal year ended March 31, 2024 and the fiscal year ending March 31, 2025, represents total amount excluding assets and liabilities related to disposal groups classified as held for sale.

資産合計 Total assets (億円/ ¥ 100 Million)

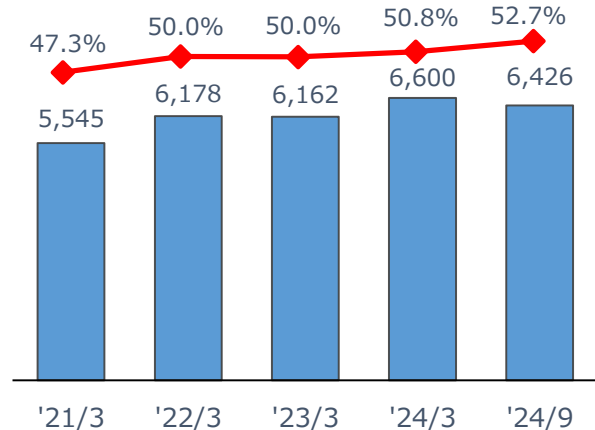


親会社の所有者に帰属する持分合計 (億円/ ¥ 100 Million)

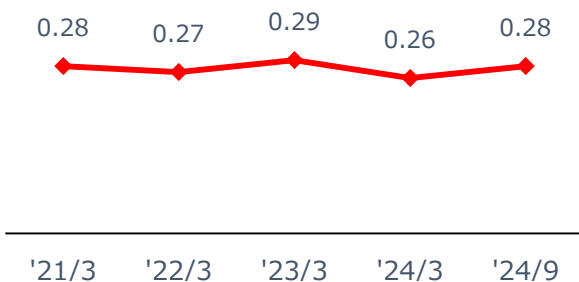
Total equity attributable to owners of the parent

親会社所有者帰属持分比率

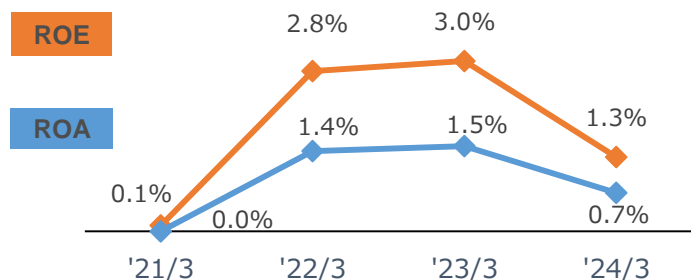
Ratio of equity attributable to owners of the parent to total assets (%)



Net D/Eレシオ Net D/E ratio



ROE (%) / ROA (%)



事業別セグメント情報

Business Segment Data



< 連結 Consolidated >

'23/3以降は非継続事業を除く

(百万円 / ¥ Million)	'21/3		'22/3		'23/3		'24/3		'25/3	
	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year
売上高 Sales	315,892	747,559	417,764	865,166	386,237	776,762	386,691	788,867	397,643	
営業利益 Operating income	(10,636)	6,364	15,688	29,430	19,606	43,836	11,123	27,391	9,704	
営業利益率 O.I. margin %	(3.4%)	0.9%	3.8%	3.4%	5.1%	5.6%	2.9%	3.5%	2.4%	
産業機械事業 *1 Industrial machinery business	123,967	275,226	168,772	352,226	195,430	385,103	171,012	344,846	180,491	
産業機械軸受 Industrial machinery bearings	105,665	234,106	139,843	290,241	158,505	315,908	146,805	296,543	154,269	
精機製品 Precision machinery and parts	18,301	41,119	28,928	61,985	36,924	69,195	24,207	48,303	26,222	
営業利益 Operating income	282	7,697	13,914	30,353	19,634	35,541	4,593	8,007	5,501	
営業利益率 O.I. margin %	0.2%	2.8%	8.2%	8.6%	10.0%	9.2%	2.7%	2.3%	3.0%	
自動車事業 *2 Automotive business	182,841	449,722	233,924	482,547	174,759	359,374	199,127	408,821	199,132	
自動車軸受 Automotive bearings	95,387	233,488	124,480	259,574						
自動車部品 Automotive components	87,453	216,233	109,443	222,973						
営業利益 Operating income	(13,170)	(4,018)	254	(13,762)	61	6,326	5,674	18,576	5,613	
営業利益率 O.I. margin %	(7.2%)	(0.9%)	0.1%	(2.9%)	0.0%	1.8%	2.8%	4.5%	2.8%	
その他 Others *1	18,065	42,918	26,102	53,304	29,147	58,999	32,733	67,655	33,598	
営業利益 Operating income	(249)	979	1,938	2,871	972	2,159	1,383	2,350	940	
営業利益率 O.I. margin %	(1.4%)	2.3%	7.4%	5.4%	3.3%	3.7%	4.2%	3.5%	2.8%	
消去 (売上高) Eliminations (sales)	(8,981)	(20,307)	(11,034)	(22,911)	(13,100)	(26,715)	(16,182)	(32,455)	(15,579)	
その他の営業損益/調整額 Other operating income and expenses/Adjustments	2,500	1,705	(418)	9,967	(1,061)	(191)	(527)	(1,543)	(2,350)	

*1 事業別の売上高、営業利益は、2023年3月期中に一部事業の担当領域を「その他」から「産業機械軸受」へ変更したことに伴い、2022年3月期に遡って新区分で表示しています。

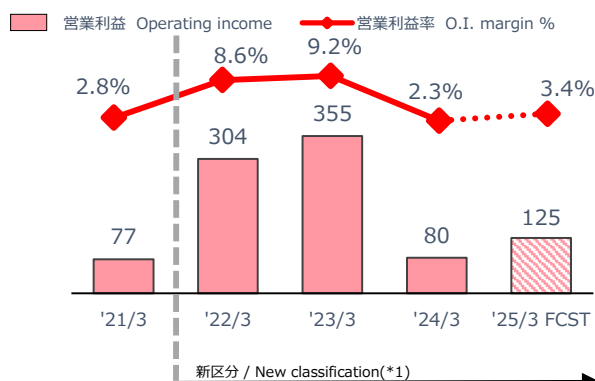
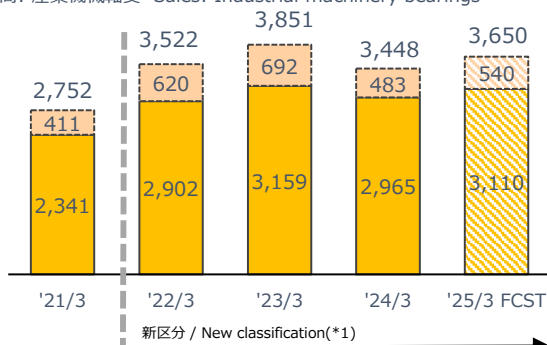
Part of the others was transferred to the industrial machinery bearings business in the fiscal year ending March 31, 2023. Accordingly, sales and operating income by business segment have been reclassified from the fiscal year ended March 31, 2022 to match current segments.

*2 従来「自動車軸受」および「自動車部品」で区分して開示していましたが、ステアリング事業を非継続事業へ分類したため、2023年3月期以降、自動車事業のみの開示へ変更しています。

Previously we disclosed sales and operating income separately under the categories of "Automotive Bearings" and "Automotive Components." Due to the classification of the steering business as discontinued operations, we will disclose sales and operating income under the category of the "Automotive Business" from the fiscal year ended March 31, 2023.

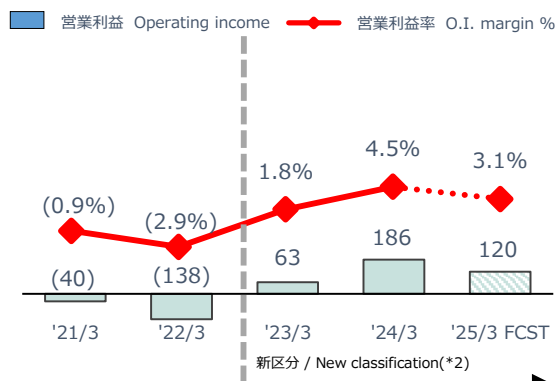
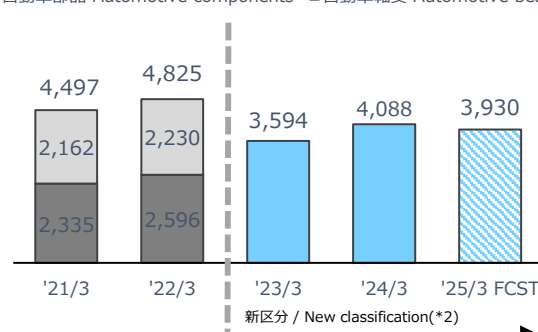
産業機械事業 Industrial Machinery Business (億円/¥100 Million)

■売上高: 精機製品 Sales: Precision machinery and parts
■売上高: 産業機械軸受 Sales: Industrial machinery bearings



自動車事業 Automotive Business (億円/¥100 Million)

■売上高: 自動車軸受+AT関連製品 Sales: Automotive bearings+AT
(■自動車部品 Automotive components ■自動車軸受 Automotive bearings)



顧客地域別売上高

Sales by Customer Location

< 連結 Consolidated >

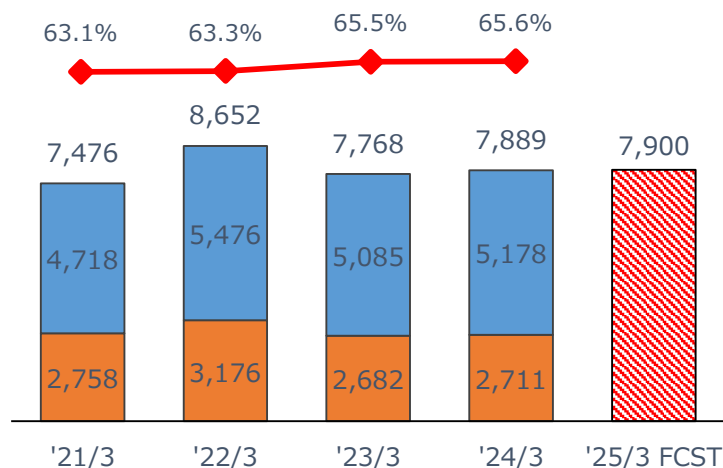


'23/3以降は非継続事業を除く

(百万円 / ¥ Million)	'21/3		'22/3		'23/3		'24/3		'25/3	
	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year
売上高 Sales	315,892	747,559	417,764	865,166	386,237	776,762	386,691	788,867	397,643	
日本 Japan	112,674	275,777	156,766	317,612	133,894	268,222	136,312	271,096	129,947	
海外 Non-Japan	203,218	471,782	260,997	547,554	252,342	508,539	250,378	517,771	267,696	
米州 The Americas	46,716	107,829	60,411	125,094	62,567	130,811	68,391	144,405	75,299	
欧州 Europe	38,107	94,800	53,478	111,890	49,285	103,650	52,225	108,051	50,890	
中国 China	79,286	166,660	85,811	182,036	85,218	163,155	75,002	154,236	85,112	
その他アジア Other Asia	39,108	102,492	61,295	128,532	55,270	110,922	54,759	111,077	56,393	

■ 海外 Non-Japan ■ 日本 Japan
 ◆ 海外売上高比率 Non-Japan ratio

(億円 / ¥ 100 Million)



法人所在地別情報

Sales and O.I. by Region

< 連結 Consolidated >



'23/3以降は非継続事業を除く

(百万円 / ¥ Million)	'21/3		'22/3		'23/3		'24/3		'25/3	
	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year
売上高 Sales	315,892	747,559	417,764	865,166	386,237	776,762	386,691	788,867	397,643	
営業利益 Operating income	(10,636)	6,364	15,688	29,430	19,606	43,836	11,123	27,391	9,704	
営業利益率 O.I. margin %	(3.4%)	0.9%	3.8%	3.4%	5.1%	5.6%	2.9%	3.5%	2.4%	
日本 Japan	171,999	421,549	240,934	488,031	218,405	435,897	212,807	428,454	211,180	
セグメント利益 Segment profit	(16,254)	(3,119)	4,016	6,961	6,595	10,888	(1,640)	(169)	(3,900)	
セグメント利益率 Seg. margin %	(9.5%)	(0.7%)	1.7%	1.4%	3.0%	2.5%	(0.8%)	(0.0%)	(1.8%)	
米州 The Americas	45,934	105,961	59,430	123,530	61,625	128,575	67,219	141,852	74,086	
セグメント利益 Segment profit	(838)	1,632	(683)	1,266	1,755	6,974	3,361	8,859	5,275	
セグメント利益率 Seg. margin %	(1.8%)	1.5%	(1.2%)	1.0%	2.8%	5.4%	5.0%	6.2%	7.1%	
欧州 Europe	38,387	95,600	55,544	117,080	52,873	111,053	55,457	115,265	54,488	
セグメント利益 Segment profit	(3,562)	(4,752)	(1,246)	(4,544)	(1,852)	(2,706)	(2,128)	(4,154)	(3,686)	
セグメント利益率 Seg. margin %	(9.3%)	(5.0%)	(2.2%)	(3.9%)	(3.5%)	(2.4%)	(3.8%)	(3.6%)	(6.8%)	
アジア Asia	122,009	282,185	159,514	334,731	149,516	287,574	139,305	286,002	152,841	
セグメント利益 Segment profit	6,771	12,370	14,442	26,820	15,336	28,173	12,078	25,109	14,824	
セグメント利益率 Seg. margin %	5.5%	4.4%	9.1%	8.0%	10.3%	9.8%	8.7%	8.8%	9.7%	
消去 (売上高) Eliminations (Sales)	(62,438)	(157,737)	(97,658)	(198,206)	(96,184)	(186,339)	(88,098)	(182,706)	(94,953)	
消去/その他営業費用 Eliminations / Other operating expenses	3,247	232	(839)	(1,074)	(2,228)	507	(548)	(2,254)	(2,809)	

設備投資額・減価償却費・研究開発費

< 連結 Consolidated >

Capital Expenditures / Depreciation and Amortisation / R&D Expenses

'23/3以降は非継続事業を除く

(百万円 / ¥ Million)	'21/3		'22/3		'23/3		'24/3		'25/3	
	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year
設備投資額 (有形及び無形) Capital expenditures (Including intangible assets)	13,866	37,303	18,753	52,311	19,793	54,092	25,048	58,478	23,056	
日本 Japan	7,726	22,284	11,319	33,110	12,636	33,122	13,393	32,197	12,252	
海外 Non-Japan	6,140	15,019	7,434	19,201	7,157	20,970	11,655	26,281	10,803	
米州 The Americas	920	2,839	2,001	3,856	858	4,180	3,814	7,043	2,401	
欧州 Europe	1,032	2,718	1,644	4,374	1,011	2,362	1,333	3,160	1,296	
アジア Asia	4,187	9,462	3,788	10,970	5,286	14,427	6,507	16,077	7,106	
減価償却費 (有形及び無形) Depreciation and amortisation (Including intangible assets)	26,940	54,527	28,374	56,558	24,755	50,112	26,137	52,907	26,699	
研究開発費 R&D expenses	8,425	16,820	9,364	19,175	7,469	15,380	7,491	15,602	7,967	

棚卸資産・有利子負債

Inventories / Interest-bearing Debt < 連結 Consolidated >



(百万円 / ¥ Million)	'21/3		'22/3		'23/3		'24/3		'25/3	
	Interim	Year-end	Interim	Year-end	Interim	Year-end	Interim	Year-end	Interim	Year-end
棚卸資産 Inventories	146,202	150,046	178,130	196,736	211,028	197,754	186,144	185,886	184,458	
日本 Japan	63,036	61,448	69,076	73,615	78,070	76,245	73,375	76,170	78,042	
海外 Non-Japan	83,166	88,598	109,053	123,121	132,957	121,509	112,768	109,715	106,415	
米州 The Americas	22,233	24,016	29,724	38,377	39,553	36,283	31,811	31,059	29,258	
欧州 Europe	23,648	24,401	31,432	33,601	36,874	33,908	33,324	32,998	33,126	
アジア Asia	37,284	40,180	47,896	51,142	56,529	51,317	47,632	45,657	44,030	
棚卸資産回転数 (回) Inventory turnover (times)	4.2	4.9	5.1	5.0	4.5	4.8	4.3	4.4	4.3	
有利子負債 Interest-bearing debt	341,638	332,440	307,594	303,457	341,253	335,738	356,390	318,945	323,958	
短期借入金 Short-term loans	120,418	115,546	94,583	98,056	117,064	109,564	117,269	102,812	103,285	
長期借入金 Long-term loans	91,220	86,893	83,011	85,401	79,188	73,173	71,121	63,133	67,673	
社債 Corporate bonds	130,000	130,000	130,000	120,000	145,000	153,000	168,000	153,000	153,000	
Net D/E レシオ Net D/E ratio	0.31	0.28	0.29	0.27	0.29	0.29	0.27	0.26	0.28	

※ 2024年3月期及び2025年3月期は、売却目的保有資産及び負債を除いた金額。

For the fiscal year ended March 31, 2024 and the fiscal year ending March 31, 2025, represents total amount excluding assets and liabilities related to disposal groups classified as held for sale.

棚卸資産 Inventories (億円/¥ 100 Million)

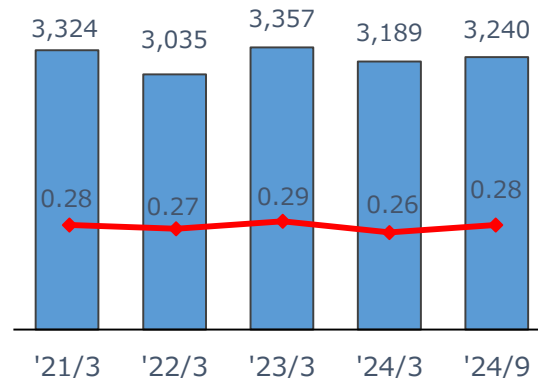
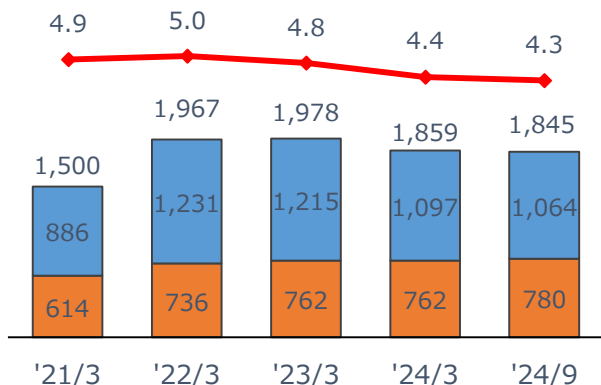
有利子負債 Interest-bearing Debt (億円/¥ 100 Million)

■ 日本 Japan ■ 海外 Non-Japan ● 棚卸資産回転数 (回)

Net D/Eレシオ Net D/E ratio

■ 有利子負債 Interest-bearing Debt

● Net D/Eレシオ Net D/E ratio



人員

Number of Employees

< 連結 Consolidated >

(人 / Head-counts)	'21/3		'22/3		'23/3		'24/3		'25/3	
	Interim	Year-end	Interim	Year-end	Interim	Year-end	Interim	Year-end	Interim	Year-end
人員 Number of employees	30,309	30,378	30,573	30,577	30,376	29,882	26,196	25,632	24,783	
日本 Japan	11,906	11,774	11,914	11,853	11,920	11,728	10,670	10,474	10,544	
海外 Non-Japan	18,403	18,604	18,659	18,724	18,456	18,154	15,526	15,158	14,239	
米州 The Americas	2,628	2,617	2,679	2,696	2,625	2,622	2,107	2,130	2,117	
欧州 Europe	4,104	4,333	4,277	4,312	4,205	4,070	3,475	3,338	3,093	
アジア Asia	11,671	11,654	11,703	11,716	11,626	11,462	9,944	9,690	9,029	

連結財政状態計算書

Consolidated Statements of Financial Position



	'21/3		'22/3		'23/3		'24/3		'25/3	
	Interim	Year-end	Interim	Year-end	Interim	Year-end	Interim	Year-end	Interim	Year-end
(百万円 / ¥ Million)										
資産 Assets										
流動資産 Current assets	507,857	534,769	516,212	569,879	615,421	587,656	678,224	636,623	581,532	
現金及び現金同等物 Cash and cash equivalents	187,401	176,638	138,206	137,504	159,352	160,109	185,744	150,583	142,071	
売上債権及びその他の債権 Trade receivables and other receivables	155,899	185,993	180,273	209,351	220,144	207,812	226,230	220,248	204,828	
棚卸資産 Inventories	146,202	150,046	178,130	196,736	211,028	197,754	186,144	185,886	184,458	
その他 Others	18,353	22,090	19,602	26,286	24,895	21,980	68,645	68,261	42,961	
売却目的保有に分類される処分グループ に係る資産 Assets related to disposal groups classified as held for sale							11,460	11,643	7,212	
非流動資産 Non-current assets	569,180	636,930	650,133	664,672	650,516	645,600	633,764	661,454	638,977	
有形固定資産 Property, plant and equipment	372,495	378,677	370,153	379,042	384,102	385,613	360,850	364,947	345,623	
のれん及び無形資産 Goodwill and Intangible assets	18,755	42,872	42,121	43,987	47,151	49,227	51,611	56,548	58,744	
その他 Others	177,929	215,380	237,857	241,642	219,262	210,758	221,303	239,957	234,608	
資産合計 Total assets	1,077,037	1,171,699	1,166,345	1,234,551	1,265,937	1,233,256	1,311,989	1,298,077	1,220,509	
負債 Liabilities										
流動負債 Current liabilities	255,528	300,989	268,580	297,003	305,670	307,348	366,009	359,145	284,659	
仕入債務及びその他の債務 Trade payables and other payables	79,922	112,374	102,750	119,855	109,383	112,535	142,702	140,451	117,850	
その他の金融負債 Other financial liabilities	124,310	130,205	108,916	113,882	133,878	129,801	159,059	128,433	107,389	
その他 Others	51,294	58,409	56,912	63,265	62,408	65,011	53,347	78,889	51,841	
売却目的保有に分類される処分グループ に係る負債 Liabilities related to disposal groups classified as held for sale							10,899	11,370	7,578	
非流動負債 Non-current liabilities	296,967	297,140	301,639	300,088	311,885	291,183	290,785	260,977	275,790	
金融負債 Financial liabilities	237,734	223,211	222,023	214,684	235,299	231,309	222,585	214,864	233,276	
その他 Others	59,233	73,929	79,615	85,404	76,585	59,874	68,199	46,112	42,514	
負債合計 Total liabilities	552,495	598,130	570,219	597,091	617,555	598,532	656,795	620,123	560,449	
資本 Equity										
資本金 Issued capital	67,176	67,176	67,176	67,176	67,176	67,176	67,176	67,176	67,176	
資本剰余金 Capital surplus	80,356	80,338	80,388	80,374	80,509	80,476	32,810	77,897	78,189	
利益剰余金 Retained earnings	388,932	397,837	402,252	410,872	409,870	415,736	413,694	375,402	370,113	
自己株式 Treasury shares	(37,314)	(37,303)	(37,028)	(37,025)	(36,800)	(36,781)	(10,480)	(10,422)	(10,317)	
その他の資本の構成要素 Other components of equity	4,983	46,467	64,534	96,402	108,053	89,604	134,948	150,270	137,479	
売却目的保有に分類される処分グループ に係るその他の資本の構成要素 Other components of equity related to disposal groups classified as held for sale							(347)	(345)	-	
親会社の所有者に帰属する持分合計 Total equity attributable to owners of the parent	504,134	554,516	577,322	617,800	628,808	616,213	637,803	659,979	642,641	
非支配持分 Non-controlling interests	20,406	19,052	18,803	19,659	19,573	18,511	17,390	17,975	17,418	
資本合計 Total equity	524,541	573,569	596,126	637,460	648,381	634,724	655,193	677,954	660,060	
負債及び資本合計 Total liabilities and equity	1,077,037	1,171,699	1,166,345	1,234,551	1,265,937	1,233,256	1,311,989	1,298,077	1,220,509	

連結損益計算書

Consolidated Statements of Income



'23/3以降は非継続事業を除く

(百万円 / ¥ Million)	'21/3		'22/3		'23/3		'24/3		'25/3	
	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year
売上高 Sales	315,892	747,559	417,764	865,166	386,237	776,762	386,691	788,867	397,643	
国内売上高 Japan	112,674	275,777	156,766	317,612	133,894	268,222	136,312	271,096	129,947	
海外売上高 Non-Japan	203,218	471,782	260,997	547,554	252,342	508,539	250,378	517,771	267,696	
売上原価 Cost of sales	270,666	621,318	333,618	695,440	299,972	601,047	306,669	623,618	311,937	
原価率 Cost ratio %	85.7%	83.1%	79.9%	80.4%	77.7%	77.4%	79.3%	79.1%	78.4%	
販売費及び一般管理費 Selling, general and administrative expenses	58,827	125,425	69,819	144,724	66,897	134,631	69,932	140,921	72,672	
持分法による投資利益 Share of profits of investments accounted for using the equity method	612	4,076	1,922	3,785	1,432	3,196	1,349	4,377	(157)	
その他の営業収益 Other operating income	-	-	-	10,225	-	-	-	-	-	
その他の営業費用 Other operating expenses	(2,352)	(1,472)	559	9,582	1,192	442	315	1,313	3,172	
営業利益 Operating income	(10,636)	6,364	15,688	29,430	19,606	43,836	11,123	27,391	9,704	
金融収益 Financial income	1,184	2,137	979	2,229	965	2,301	1,725	3,632	1,445	
金融費用 Financial expenses	1,219	2,612	1,044	2,143	1,458	2,855	2,320	4,813	3,413	
税引前利益 Income before income taxes	(10,671)	5,889	15,624	29,516	19,113	43,282	10,528	26,210	7,735	
法人所得税費用 Income tax expense	1,715	6,637	6,856	11,851	7,791	15,265	4,517	11,955	3,683	
当期利益 Net income ※	(12,386)	(748)	8,768	17,664	6,951	18,661	1,058	9,564	2,159	

(当期利益の帰属)

Net income attributable to:

親会社の所有者 Owners of the parent ※	(12,287)	355	7,760	16,587	6,027	18,412	659	8,502	1,969	
非支配持分 Non-controlling interests ※	(98)	(1,103)	1,007	1,077	923	249	398	1,062	189	

(親会社の所有者に帰属する1株当たり当期利益)

(Earnings per share attributable to owners of the parent)

基本的1株当たり当期利益 (円)※ Basic earnings per share (yen)	(23.98)	0.69	15.14	32.35	11.75	35.89	1.33	17.27	4.03	
希薄化後1株当たり当期利益 (円)※ Diluted earnings per share (yen)	(23.98)	0.69	15.09	32.26	11.71	35.77	1.33	17.20	4.01	

(参考) 継続事業 Ref. Continuing operation

当期利益 Net income					11,322	28,017	6,011	14,254	4,051	
親会社の所有者に帰属する当期利益 Net income attributable to owners of the parent					10,618	26,810	5,731	13,526	3,726	

(親会社の所有者に帰属する1株当たり当期利益)

(Earnings per share attributable to owners of the parent)

基本的1株当たり当期利益 (円) Basic earnings per share (yen)					20.70	52.26	11.56	27.47	7.63	
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※ 当期利益、基本的1株当たり当期利益、希薄化後1株当たり当期利益は継続事業、非継続事業の合算。

Net income, basic earnings per share, and diluted earnings per share represent the sum of continuing and discontinued operations.

連結キャッシュ・フロー計算書

Consolidated Statements of Cash Flows



(百万円 / ¥ Million)	'21/3		'22/3		'23/3		'24/3		'25/3	
	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year
営業活動によるキャッシュ・フロー Operating activities										
税引前利益 Income before income taxes	(10,671)	5,889	15,624	29,516	19,113	43,282	10,528	26,210	7,735	
非継続事業からの税引前利益 () は損失 Income (loss) before income taxes from discontinued operations					(6,294)	(11,356)	(2,947)	(2,986)	(2,883)	
減価償却費及び償却費 Depreciation and amortisation	26,940	54,527	28,374	56,558	28,993	58,376	26,912	54,121	26,699	
売上債権の増減額 () は増加 Decrease (increase) in trade receivable	(1,808)	(20,822)	5,928	(11,902)	(2,898)	5,100	5,586	4,816	11,359	
棚卸資産の増減額 () は増加 Decrease (increase) in inventories	7,394	9,155	(27,417)	(34,821)	(2,408)	6,330	1,037	4,016	(4,443)	
仕入債務の増減額 () は減少 Increase (decrease) in trade payable	(7,668)	13,800	(4,176)	442	(6,280)	(10,130)	14,877	12,235	(11,716)	
法人税等の支払額 Income tax paid	(3,391)	(9,880)	(5,023)	(11,447)	(10,204)	(20,449)	(14,934)	(29,139)	(27,313)	
その他 Others	3,151	1,171	(4,154)	(5,612)	(113)	(6,988)	32,652	30,545	6,041	
営業活動によるキャッシュ・フロー Net cash provided by operating activities	13,945	53,842	9,155	22,733	19,907	64,163	73,713	99,818	5,478	
投資活動によるキャッシュ・フロー Investing activities										
有形固定資産の取得による支出 Purchases of property, plant and equipment	(19,591)	(33,797)	(14,980)	(36,063)	(21,214)	(44,292)	(27,549)	(49,933)	(21,717)	
その他 Others	681	(17,299)	(1,075)	16,089	(2,010)	(4,486)	(50,272)	(40,881)	15,138	
投資活動によるキャッシュ・フロー Net cash used in investing activities	(18,910)	(51,096)	(16,055)	(19,973)	(23,224)	(48,778)	(77,821)	(90,814)	(6,578)	
財務活動によるキャッシュ・フロー Financing activities										
長期借入金による調達/返済 () は返済 Proceeds (repayments) of long-term loans	9,429	6,584	(162)	(304)	(13)	1,972	55,297	40,625	(462)	
社債の発行/償還 () は償還 Issuance (redemption) of corporate bonds	-	-	-	(10,000)	25,000	33,000	15,000	-	-	
自己株式の取得による支出 Acquisition of treasury shares	(0)	(2)	(0)	(1)	(0)	(1)	(21,716)	(21,717)	(0)	
配当金の支払額 Dividends paid	(5,125)	(10,253)	(5,126)	(10,259)	(7,689)	(15,386)	(7,704)	(15,037)	(7,334)	
非支配株主への配当金の支払額 Dividends paid to non-controlling interests	(543)	(1,519)	(1,157)	(1,164)	(1,599)	(1,744)	(1,025)	(1,372)	(1,197)	
その他 Others	50,472	35,183	(25,570)	(26,494)	4,293	(13,422)	(15,254)	(27,278)	4,547	
財務活動によるキャッシュ・フロー Net cash used in financing activities	54,232	29,992	(32,018)	(48,224)	19,990	4,417	24,597	(24,780)	(4,448)	
現金及び現金同等物に係る換算差額 Effect of exchange rate changes on cash and cash equivalents	835	6,602	485	6,330	5,173	2,801	5,332	6,257	(2,340)	
現金及び現金同等物の増減額 () は減少 Net increase (decrease) in cash and cash equivalents	50,103	39,340	(38,432)	(39,133)	21,847	22,604	25,821	(9,519)	(7,889)	
現金及び現金同等物の期首残高 Cash and cash equivalents at the beginning of the period	137,298	137,298	176,638	176,638	137,504	137,504	160,109	160,109	150,583	
売却目的保有に分類される処分グループに係る資産に含まれる現金及び現金同等物の増減額 () は減少 Net increase (decrease) in cash and cash equivalents included in assets related to disposal groups classified as held for sale							(185)	(6)	(621)	
現金及び現金同等物の期末残高 Cash and cash equivalents at the end of the period	187,401	176,638	138,206	137,504	159,352	160,109	185,744	150,583	142,071	